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**CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL**

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**FINANCIAL STATEMENTS**

**December 31, 2015**



# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

December 31, 2015

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CHARTERED PROFESSIONAL ACCOUNTANTS

## INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of  
the Corporation of the Township of Edwardsburgh/Cardinal

We have audited the financial statements of the Corporation of the Township of Edwardsburgh/Cardinal, which comprise the statement of financial position as at December 31, 2015, and the statements of financial activities, change in net financial liabilities and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Administration's Responsibility for the Financial Statements*

Administration is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and for such internal control as administration determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Corporation of the Township of Edwardsburgh/Cardinal as at December 31, 2015 and its results of its operations, change in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Cornwall, Ontario  
July 25, 2016

**Chartered Professional Accountants**  
Licensed Public Accountants

**CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL**  
**STATEMENT OF FINANCIAL POSITION**

As at December 31, 2015

	<b>2015</b>	<b>2014</b>
<b>NET FINANCIAL LIABILITIES</b>		
<b>Assets</b>		
Cash	\$ 7,032,880	\$ 7,499,141
Short-term investments	5,969,922	4,087,310
Taxes receivable	880,956	783,146
Accounts receivable	3,948,277	4,187,135
Inventory for resale	808,758	803,661
Long-term receivable (Note 3)	225,000	225,000
Investment in Rideau St. Lawrence Holdings Inc. (Note 4)	644,575	632,682
	<b>19,510,368</b>	<b>18,218,075</b>
<b>Liabilities</b>		
Accounts payable	3,154,966	2,585,737
Accrued interest on municipal debt	63,325	64,985
Deferred revenue - obligatory reserve funds (Note 5)	194,578	189,808
Deferred revenue - Port of Johnstown (Note 6)	22,515,267	22,076,583
Municipal debt (Note 7)	6,429,926	6,814,665
Capital leases (Note 8)	406,119	-
Accrued landfill closure and post closure costs (Note 9)	372,880	398,250
	<b>33,137,061</b>	<b>32,130,028</b>
<b>Net Financial Liabilities</b>	<b>(13,626,693)</b>	<b>(13,911,953)</b>
<b>Non-Financial Assets</b>		
Tangible capital assets	74,399,740	67,728,698
Inventory	113,865	103,807
Prepaid expenses	101,351	93,175
	<b>74,614,956</b>	<b>67,925,680</b>
<b>Accumulated Surplus</b>	<b>\$ 60,988,263</b>	<b>\$ 54,013,727</b>

See Accompanying Notes



# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## STATEMENT OF FINANCIAL ACTIVITIES

For the year ended December 31, 2015

	BUDGET 2015 (unaudited)	ACTUAL 2015	ACTUAL 2014
<b>REVENUE</b>			
Taxation (Note 1(a)(iii))	\$ 4,454,000	\$ 4,622,565	\$ 4,329,062
Fees and service charges	2,855,025	2,794,802	2,870,306
Grants	882,747	886,776	918,089
Investment income	131,200	195,809	210,270
Donations	139,300	139,750	160,570
Port of Johnstown	6,532,309	12,820,409	6,845,049
Equity income from Rideau St. Lawrence Holdings Inc.	-	11,894	20,801
	14,994,581	21,472,005	15,354,147
<b>EXPENSES</b>			
General government	911,747	1,063,192	991,593
Protection to persons and property	1,838,200	1,817,153	1,830,140
Transportation services	2,395,499	2,170,640	2,137,184
Environmental services	2,584,050	2,572,793	2,472,607
Recreation and cultural services	1,841,303	1,936,413	1,930,286
Planning and development	211,150	154,423	208,288
Port of Johnstown	4,217,124	5,032,134	4,387,211
	13,999,073	14,746,748	13,957,309
<b>OTHER REVENUE RELATED TO CAPITAL</b>			
Deferred revenue earned (Note 5)	200,000	200,000	200,000
Grants	240,000	-	-
Gain on disposal of tangible capital assets	-	49,279	9,620
	440,000	249,279	209,620
<b>SURPLUS FOR THE YEAR</b>	1,435,508	6,974,536	1,606,458
<b>ACCUMULATED SURPLUS, beginning of year</b>	54,013,727	54,013,727	52,407,269
<b>ACCUMULATED SURPLUS, end of year</b>	\$ 55,449,235	\$ 60,988,263	\$ 54,013,727

See Accompanying Notes



**CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL**  
**STATEMENT OF CHANGE IN NET FINANCIAL LIABILITIES**

For the year ended December 31, 2015

	BUDGET 2015 (unaudited)	ACTUAL 2015	ACTUAL 2014
Surplus for the year	\$ 1,435,508	\$ <b>6,974,536</b>	\$ 1,606,458
Amortization of tangible assets	1,941,799	<b>1,918,761</b>	1,941,799
Acquisition of tangible capital assets	(2,243,500)	<b>(8,589,803)</b>	(8,954,941)
Proceeds on sale of tangible capital assets	-	<b>49,279</b>	9,620
Gain on disposal of tangible capital assets	-	<b>(49,279)</b>	(9,620)
Change in inventory	-	<b>(10,058)</b>	(29,454)
Change in prepaid expenses	-	<b>(8,176)</b>	(47,432)
Decrease (increase) in net financial liabilities	1,133,807	<b>285,260</b>	(5,483,570)
Net financial liabilities, beginning of year	(13,911,953)	<b>(13,911,953)</b>	(8,428,383)
Net financial liabilities, end of year	\$(12,778,146)	<b>\$(13,626,693)</b>	\$(13,911,953)

See Accompanying Notes



# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## STATEMENT OF CASH FLOWS

For the year ended December 31, 2015

	2015	2014
<b>CASH FROM OPERATING ACTIVITIES</b>		
Surplus for the year	\$ 6,974,536	\$ 1,606,458
Items not affecting cash		
Amortization expense	1,918,761	1,941,799
Gain on disposal of tangible capital assets	(49,279)	(9,620)
Changes in non-cash working capital balances		
Taxes receivable	(97,810)	(65,688)
Accounts receivable	238,858	(1,107,910)
Inventory for resale	(5,097)	21,620
Accounts payable	569,229	668,160
Accrued interest on municipal debt	(1,660)	(797)
Deferred revenue - Port of Johnstown	438,684	3,595,907
Deferred revenue - obligatory reserve funds	4,770	11,220
Accrued landfill closure and post closure costs	(25,370)	49,863
Inventory	(10,058)	(29,460)
Prepaid expenses	(8,176)	(47,432)
	9,947,388	6,634,120
<b>CASH USED IN FINANCING ACTIVITIES</b>		
Repayment of municipal debt	(384,739)	(335,064)
Proceeds from the issue of municipal debt	-	192,191
	(384,739)	(142,873)
<b>CASH USED IN INVESTING ACTIVITIES</b>		
Increase in investment in Rideau St. Lawrence Holdings Inc.	(11,893)	(20,801)
<b>CASH USED IN CAPITAL ACTIVITIES</b>		
Proceeds on disposal of capital assets	49,279	9,620
Acquisition of tangible capital assets	(8,589,803)	(8,954,941)
Increase in capital leases	406,119	-
	(8,134,405)	(8,945,321)
<b>INCREASE (DECREASE) IN CASH AND EQUIVALENT</b>	<b>1,416,351</b>	<b>(2,474,875)</b>
<b>CASH AND EQUIVALENT, beginning of year</b>	<b>11,586,451</b>	<b>14,061,326</b>
<b>CASH AND EQUIVALENT, end of year</b>	<b>\$ 13,002,802</b>	<b>\$ 11,586,451</b>
<b>REPRESENTED BY :</b>		
Cash	\$ 7,032,880	\$ 7,499,141
Short-term investments	5,969,922	4,087,310
	<b>\$ 13,002,802</b>	<b>\$ 11,586,451</b>

See Accompanying Notes



**CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL**

**SCHEDULE OF TANGIBLE CAPITAL ASSETS**

For the year ended December 31, 2015

	Land	Buildings	Vehicles and Equipment	Plants and Facilities	Roads	Water and Sewer	Bridges	Total Municipal Assets	Port of Johnstown	2015	2014
<b>Cost</b>											
Balance, beginning of year	\$ 695,111	\$ 11,080,655	\$ 5,797,978	\$ 17,171,029	\$ 14,357,692	\$ 7,948,775	\$ 3,144,800	\$ 60,196,040	\$ 38,790,734	\$ 98,986,774	\$ 90,781,767
Additions during the year	-	70,168	730,411	56,590	896,002	-	-	1,753,171	6,836,632	8,589,803	8,954,941
Disposals during the year	-	-	192,079	-	-	-	-	192,079	-	192,079	749,934
Balance, end of year	695,111	11,150,823	6,336,310	17,227,619	15,253,694	7,948,775	3,144,800	61,757,132	45,627,366	107,384,498	98,986,774
<b>Accumulated Amortization</b>											
Balance, beginning of year	-	2,394,865	3,840,479	7,259,981	10,673,561	3,077,613	1,179,344	28,425,843	2,832,233	31,258,076	30,066,209
Amortization during the year	-	265,279	285,896	406,060	397,309	131,764	78,258	1,564,566	354,195	1,918,761	1,941,799
Amortization on disposals	-	-	192,079	-	-	-	-	192,079	-	192,079	749,932
Balance, end of year	-	2,660,144	3,934,296	7,666,041	11,070,870	3,209,377	1,257,602	29,798,330	3,186,428	32,984,758	31,258,076
<b>Net book value</b>	<b>\$ 695,111</b>	<b>\$ 8,490,679</b>	<b>\$ 2,402,014</b>	<b>\$ 9,561,578</b>	<b>\$ 4,182,824</b>	<b>\$ 4,739,398</b>	<b>\$ 1,887,198</b>	<b>\$ 31,958,802</b>	<b>\$ 42,440,938</b>	<b>\$ 74,399,740</b>	<b>\$ 67,728,698</b>

See Accompanying Notes





# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## SCHEDULE OF TANGIBLE CAPITAL ASSETS

For the year ended December 31, 2015

	General Government	Protection Services	Transportation Services	Environmental Services	Health, and Recreation	Total Municipal Assets	Port of Johnstown	2015	2014
<b>Cost</b>									
Balance, beginning of year	\$ 677,861	\$ 2,936,558	\$ 20,248,873	\$ 26,151,559	\$ 9,843,358	\$ 59,858,209	\$ 10,539,299	\$ 70,397,508	\$ 68,099,328
Additions during the year	52,065	208,235	1,390,721	87,117	49,329	1,787,467	1,258,981	3,046,448	3,048,114
Disposals during the year	-	-	150,480	32,306	9,293	192,079	-	192,079	749,934
Assets in service, end of year	729,926	3,144,793	21,489,114	26,206,370	9,883,394	61,837,755	11,798,280	73,251,877	70,397,508
Assets under construction	303,535	-	-	-	-	303,535	33,829,086	34,132,621	28,589,266
Balance, end of year	1,033,461	3,144,793	21,489,114	26,206,370	9,883,394	62,141,290	45,627,366	107,384,498	98,986,774
<b>Accumulated Amortization</b>									
Balance, beginning of year	276,951	1,443,014	13,805,346	10,701,827	2,198,705	28,425,843	2,832,233	31,258,076	30,066,209
Amortization during the year	11,354	130,026	582,074	569,658	271,454	1,564,566	354,195	1,918,761	1,941,799
Amortization on disposals	-	-	150,480	32,306	9,293	192,079	-	192,079	749,932
Balance, end of year	288,305	1,573,040	14,236,940	11,239,179	2,460,866	30,182,488	3,186,428	32,984,758	31,258,076
<b>Net book value</b>	<b>\$ 745,156</b>	<b>\$ 1,571,753</b>	<b>\$ 7,252,174</b>	<b>\$ 14,967,191</b>	<b>\$ 7,422,528</b>	<b>\$ 31,958,802</b>	<b>\$ 42,440,938</b>	<b>\$ 74,399,740</b>	<b>\$ 67,728,698</b>

See Accompanying Notes



**CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL**  
**SCHEDULE OF ACCUMULATED SURPLUS**

For the year ended December 31, 2015

	2015	2014
<b>Surpluses</b>		
Operating surplus	\$ -	\$ -
Land inventory surplus	804,641	804,641
Library board surplus	21,288	17,670
Capital surplus	491,776	210,000
Unfinanced capital outlay	(303,536)	(337,832)
Port of Johnstown	10,478,517	9,492,335
Investment in Rideau St. Lawrence Holdings Inc.	644,575	632,681
Unfunded liabilities to be recovered from future revenues		
Accrued interest on municipal debt	(63,325)	(64,985)
Accrued landfill closure and post closure	(372,880)	(398,250)
<b>Total surplus</b>	<b>11,701,056</b>	<b>10,356,260</b>
<b>Reserves and reserve funds</b>		
<b>Reserves set aside for specific purposes by Council:</b>		
Working capital	750,000	750,000
Capital expenditures	1,775,743	2,297,919
Total reserves	2,525,743	3,047,919
<b>Reserve funds set aside for specific purpose by legislation, regulation or agreement:</b>		
Water and sewer	924,461	915,645
Subdivision	169,257	130,961
Industrial park	284,982	365,721
Johnstown	8,000	-
Endowment	122,023	111,395
Total reserve funds	1,508,723	1,523,722
<b>Total reserves and reserve funds</b>	<b>4,034,466</b>	<b>4,571,641</b>
<b>Invested in tangible capital assets</b>		
Tangible capital assets	74,399,740	67,728,698
Less: deferred revenue - Port of Johnstown	(22,515,267)	(22,076,583)
Less: related debt	(6,631,732)	(6,566,289)
<b>Invested in tangible capital assets</b>	<b>45,252,741</b>	<b>39,085,826</b>
<b>ACCUMULATED SURPLUS</b>	<b>\$ 60,988,263</b>	<b>\$ 54,013,727</b>

See Accompanying Notes



**CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL**

**SCHEDULE OF CHANGE IN ACCUMULATED SURPLUS**

For the year ended December 31, 2015

	Surpluses	Reserves and Reserve Funds	Invested in Tangible Capital Assets	2015	2014
<b>Balance, beginning of year</b>	<b>\$ 10,356,260</b>	<b>\$ 4,571,641</b>	<b>\$ 39,085,826</b>	<b>\$ 54,013,727</b>	\$ 52,407,269
Surplus for the year	9,292,969	39,012	(2,357,445)	6,974,536	1,606,458
Reserve funds used for operations	1,069,278	(1,069,278)	-	-	-
Funds transferred to reserves	(493,091)	493,091	-	-	-
Current year funds used for tangible capital assets	(8,589,803)	-	8,589,803	-	-
Repayment of municipal debt	65,443	-	(65,443)	-	-
Change in accumulated surplus	1,344,796	(537,175)	6,166,915	6,974,536	1,606,458
<b>Balance, end of year</b>	<b>\$ 11,701,056</b>	<b>\$ 4,034,466</b>	<b>\$ 45,252,741</b>	<b>\$ 60,988,263</b>	\$ 54,013,727

See Accompanying Notes



# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## SCHEDULE OF SEGMENTED DISCLOSURE

For the year ended December 31, 2015

	General Government	Protection Services	Transportation Services	Environmental Services	Recreation and Cultural Services	Planning and Development	Total Municipal	Port of Johnstown	2015	2014
<b>REVENUE</b>										
Taxation	\$ 94,736	\$ 1,446,766	\$ 1,839,400	\$ 366,629	\$ 769,359	\$ 105,675	\$ 4,622,565	\$ -	\$ 4,622,565	\$ 4,329,062
Fees and service charges	361,697	20,970	4,892	1,653,565	668,965	84,713	2,794,802	7,602,609	10,397,411	9,440,133
Grants	724,600	-	-	95,143	37,283	29,750	886,776	-	886,776	918,089
Investment income	194,781	-	-	931	97	-	195,809	118,450	314,259	343,401
Donations	-	550	-	-	139,200	-	139,750	-	139,750	160,570
Equity income	11,894	-	-	-	-	-	11,894	-	11,894	20,801
	<b>1,387,708</b>	<b>1,468,286</b>	<b>1,844,292</b>	<b>2,116,268</b>	<b>1,614,904</b>	<b>220,138</b>	<b>8,651,596</b>	<b>7,721,059</b>	<b>16,372,655</b>	<b>15,212,056</b>
<b>EXPENSES</b>										
Wages and benefits	587,239	228,308	650,887	527,090	800,665	35,129	2,829,318	2,673,517	5,502,835	5,244,489
Interest on municipal debt	47,437	3,366	-	-	237,279	10,898	298,980	-	298,980	307,210
Materials and services	197,094	197,366	871,497	893,557	558,184	79,830	2,797,528	1,369,172	4,166,700	3,706,889
Contracted services	115,398	1,216,141	10,762	504,860	7,822	27,038	1,882,021	382,827	2,264,848	2,248,208
Insurance and financial costs	104,671	41,946	55,420	77,628	61,009	1,528	342,202	252,423	594,625	508,715
Amortization	11,353	130,026	582,074	569,658	271,454	-	1,564,565	354,195	1,918,760	1,941,798
	<b>1,063,192</b>	<b>1,817,153</b>	<b>2,170,640</b>	<b>2,572,793</b>	<b>1,936,413</b>	<b>154,423</b>	<b>9,714,614</b>	<b>5,032,134</b>	<b>14,746,748</b>	<b>13,957,309</b>
<b>OTHER REVENUE RELATED TO CAPITAL</b>										
Deferred revenue earned	-	-	200,000	-	-	-	200,000	5,099,350	5,299,350	342,091
Gain on disposal of tangible capital assets	47,404	-	-	1,875	-	-	49,279	-	49,279	9,620
	<b>47,404</b>	<b>-</b>	<b>200,000</b>	<b>1,875</b>	<b>-</b>	<b>-</b>	<b>249,279</b>	<b>5,099,350</b>	<b>5,348,629</b>	<b>351,711</b>
<b>SURPLUS FOR THE YEAR</b>	<b>\$ 371,920</b>	<b>\$ (348,867)</b>	<b>\$ (126,348)</b>	<b>\$ (454,650)</b>	<b>\$ (321,509)</b>	<b>\$ 65,715</b>	<b>\$ (813,739)</b>	<b>\$ 7,788,275</b>	<b>\$ 6,974,536</b>	<b>\$ 1,606,458</b>

See Accompanying Notes



# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2015

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

#### (a) Basis of consolidation

##### (i) Consolidated entities

These financial statements reflect the assets, liabilities, sources of financing and expenditures of the revenue fund, capital fund and reserve funds and reserves and include the activities of all committees of Council and the following local board and other government organization:

Township of Edwardsburgh/Cardinal Library Board

Port of Johnstown

All interfund assets and liabilities and sources of financing and expenditures have been eliminated with the exception of any funds of the Township which results in consolidated interest income and expenditures during the year.

These financial statements reflect the investment in any government business enterprises and are consolidated using the modified equity method. Under the modified equity basis, the enterprises accounting principles are not adjusted to conform with those of the Township and intergovernmental transactions and balances are not eliminated. The following government business enterprise is consolidated based on the Township's share of ownership.

Rideau St. Lawrence Holdings Inc.

##### (ii) Non-consolidated entities

There are no non-consolidated entities.

##### (iii) Accounting for United Counties of Leeds and Grenville and school board transactions

The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school boards, and the United Counties of Leeds and Grenville are not reflected in the municipal fund balances of these financial statements.

##### (iv) Trust funds

Trust funds and their related operations administered by the Township are not consolidated.

#### (b) Fund accounting

Funds within the financial statements consists of the operating fund, capital fund and reserve funds. Transfers between funds are recorded as adjustments to the appropriate fund balance.

# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2015

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (c) Taxation and related revenue

Property tax billings are issued by the Township based on assessment rolls prepared by the Municipal Property Assessment Corporation ("MPAC") and collects property tax revenue for municipal purposes, county taxes on behalf of the United Counties of Leeds and Grenville, provincial education taxes on behalf of the Province of Ontario, payment in lieu of taxation, local improvements and other charges. The authority to levy and collect property taxes is established under the *Municipal Act 2001*, the *Assessment Act*, the *Education Act* and other legislation.

Taxation revenue consists of non-exchange transactions and is recognized in the period to which the assessment relates and a reasonable estimate of the amounts can be made. Annual taxation revenue also includes adjustments related to reassessments and appeals to prior years' assessments. The Township is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

#### (d) Government grants

Conditional grant revenue is recognized to the extent the conditions imposed on it have been fulfilled. Unconditional grant revenue is recognized when monies are receivable. Grants for the acquisition of tangible capital assets are recognized in the period in which eligible expenditures are made.

#### (e) Government transfers

Government transfers are recognized in the financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

#### (f) Fees and service charges

Fees and service charges are recognized when the activity is performed or when the services are rendered. Examples include, but are not limited to, water and waste water charges, solid waste tipping fees, licensing fees, permits, and other fees from various recreation programs and facilities.

#### (g) Investment income

Investment income earned on surplus funds is reported as revenue in the period earned. Investment income earned on obligatory funds such as parkland allowances and gas tax funds is added to the associated funds and forms part of the respective deferred revenue, obligatory reserve fund balances.

#### (h) Cash and cash equivalents

Cash and cash equivalents is defined as cash on hand, cash on deposit and short term investments, which includes guaranteed investment certificates.

# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2015

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (i) Reserve funds

Certain amounts, as approved by Council, are set aside in reserves and reserve funds for future operating and capital purposes. Transfers to and from reserves and reserve funds are an adjustment to the respective fund when approved.

#### (j) Deferred revenue

Deferred revenue represents government transfers that have been received for specific purposes, but the respective expenditures have not been incurred to date. These amounts will be recognized as revenues in the year the expenditures are incurred.

Deferred contributions related to the Port of Johnstown represent amounts received and receivable from the Federal and Provincial governments in aid of purchasing capital assets in the year. The contributions are recorded as revenue in the statement of financial activities when the Port satisfies all conditions of the respective contribution agreement for the capital project and the funding body can no longer request any type of repayment.

#### (k) Landfill closure costs

The estimated costs to close and maintain solid waste landfill sites are based on estimated future expenses in current dollars, adjusted for estimated inflation, and are charged to expense as the landfill site's capacity is used.

#### (l) Employee benefits

Employee benefits include vacation entitlement and sick leave benefits. Vacation and sick leave benefits are accrued in accordance with the Township's policy. The Township accounts for its participation in the Ontario Municipal Employees Retirement System (OMERS), as a defined benefit plan.

#### (m) Amounts to be recovered from future revenues

Amounts to be recovered from future revenues represents the outstanding principal portion of unmatured long-term liabilities for expenditures, accrued interest on long-term liabilities and future employment benefits payable that will be financed through future revenues of the Township and is reported on the statement of financial position.

# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2015

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (n) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year.

#### (i) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

	Land improvements	15 years
	Buildings	10 to 50 years
	Machinery and equipment	10 years
	Vehicles	5 to 10 years
	Computer hardware and software	5 to 10 years
	Water and waste plants and networks	
	underground networks	50 to 100 years
	sewage treatment plants	50 to 75 years
50 to 75 years		water pumping stations and reservoirs
	flood stations and other infrastructure	50 to 75 years
	Transportation	
	roads	10 to 50 years
	bridges and structures	25 to 75 years
	Leased assets	5 to 40 years

Full amortization is charged in the year of acquisition and none in the year of disposal. Assets under construction are not amortized until the asset is available for productive use, at which time they are capitalized.

Active landfills are amortized annually based on the remaining estimated useful life. The estimated costs to close and maintain currently active landfill sites are based on estimated future expenses in current dollars, adjusted for estimated inflation, and are charged to expense as the landfill sites capacity is used.

The Township has a capitalization threshold of \$25,000 so that individual tangible capital assets of lesser value are expensed, unless they are pooled because, collectively, they have significant value, or for operational reasons. Examples of pooled assets are desktop computer systems, bunker gear and furniture.

#### (ii) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expense equal to the net book value of the asset as of the date of the transfer.



# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2015

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (n) Non-financial assets (Continued)

##### (iii) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

##### (iv) Inventory

Inventory held for consumption is recorded at the lower of cost or replacement cost.

#### (o) Liability for contaminated sites

A liability for contaminated sites arises when contamination is being introduced into the air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds the maximum acceptable concentrations under an environmental standard. A liability for remediation of contaminated sites is recognized when all of the following criteria are met:

- (i) An environmental standard exists;
- (ii) Contamination exceeds the environmental standard;
- (iii) The Township is directly responsible, or accepts responsibility to remediate the site;
- (iv) The Township expects that future economic benefits will be given up; and
- (v) A reasonable estimate of the amount can be made.

Liabilities are accrued to record the estimated costs related to the management and remediation of contaminated sites. The liability estimate includes costs that are directly attributable to the remediation activities and includes integral post-remediation operation, maintenance and monitoring costs that are a part of the remediation strategy for the contaminated site. The costs that would be included in a liability are:

- Costs directly attributable to remediation activities (for example, payroll and benefits, equipment and facilities, materials, and legal and other professional services); and
- Costs of tangible capital assets acquired as part of remediation activities to the extent they have no other alternative use.

The measurement of a liability is based on estimates and professional judgment. The liability is recorded net of any expected recoveries. The carrying amount of a liability is reviewed at each financial reporting date with any revisions to the amount previously recognized accounted for in the period in which revisions are made.

A contingency is disclosed if all of the above criteria are not met.

# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2015

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (p) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires administration to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the current period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known. Significant items subject to such estimates and assumptions include the estimated useful life of tangible capital assets, the valuation of allowances for doubtful taxes and accounts receivable, the valuation of inventories, and the estimated landfill closure and post closure costs. Actual results could differ from these estimates.

### 2. CHANGE IN ACCOUNTING POLICY

*Liability for Contaminated Sites*, PS 3260 is effective for year-ends beginning on or after April 1, 2014. PS 3260 provides comprehensive guidance on the recognition, measurement and disclosure of liabilities relating to contaminations for non-productive sites. The standard requires the recognition of a liability for the remediation of contaminated sites in the financial statements when the recognition criteria outlined in the standard is met. No liability is presented in the financial statements since all of the recognition criteria are not met by the Township.

### 3. LONG-TERM RECEIVABLE

The long-term receivable is due from Rideau St. Lawrence Holdings Inc., is interest bearing 4.41%, paid quarterly, has no specific terms of repayment, and is unsecured.

### 4. INVESTMENT IN RIDEAU ST. LAWRENCE HOLDINGS INC.

	2015	2014
Investment, beginning of year	\$ 632,682	\$ 611,881
Share of net income for the year	30,970	39,878
Dividends received	(19,077)	(19,077)
Investment, end of year	\$ 644,575	\$ 632,682

The Township of Edwardsburgh/Cardinal owns 11.92 % of the outstanding share capital of Rideau St. Lawrence Holdings Inc.



**CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL**  
**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended December 31, 2015

**4. INVESTMENT IN RIDEAU ST. LAWRENCE HOLDINGS INC. (Continued)**

The following table provides condensed supplementary financial information for Rideau St. Lawrence Holdings Inc.:

**Financial Position**

	2015	2014
Current assets	\$ 4,577,078	\$ 4,450,285
Capital	6,875,202	6,243,618
Regulatory assets	575,960	551,685
<b>Total Assets</b>	<b>12,028,240</b>	<b>11,245,588</b>
Current liabilities	4,807,857	4,283,860
Customer deposits	262,561	150,215
Regulatory liabilities	292,358	203,080
Long-term debt	1,090,169	1,300,651
<b>Total Liabilities</b>	<b>6,452,945</b>	<b>5,937,806</b>
<b>Net Assets</b>	<b>\$ 5,575,295</b>	<b>\$ 5,307,782</b>

**Financial Activities**

	2015	2014
Total Revenue	\$ 16,630,827	\$ 15,401,167
Total Expenses	16,376,899	15,066,619
Net Income	253,928	334,548
IFRS transitional adjustment	5,891	-
	<b>\$ 259,819</b>	<b>\$ 334,548</b>
<b>Township share of net income (11.92%)</b>	<b>\$ 30,970</b>	<b>\$ 39,878</b>

**CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL**  
**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended December 31, 2015

**5. DEFERRED REVENUE - OBLIGATORY RESERVE FUNDS**

A requirement of Canadian public sector accounting standards is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as provincial legislation restricts how these funds may be used and under certain circumstances these funds may possibly be refunded. The transactions in the federal gas tax obligatory reserve fund are summarized as follows:

	2015	2014
Balance, beginning of year	\$ 189,808	\$ 178,587
Grants received	201,501	206,983
Interest and other	3,269	4,238
Deferred revenue earned	(200,000)	(200,000)
Balance, end of year	\$ 194,578	\$ 189,808

**6. DEFERRED REVENUE - PORT OF JOHNSTOWN**

Deferred revenue represents the unamortized amount of grants and funding received for the purchase of capital assets at the Port of Johnstown. The transactions in deferred revenue are summarized as follows:

	2015	2014
Balance, beginning of year	\$ 22,076,583	\$ 18,480,676
Grants received	3,700,638	3,710,938
Other	(6,014)	27,060
Deferred revenue earned	(3,255,940)	(142,091)
Balance, end of year	\$ 22,515,267	\$ 22,076,583

**CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL**  
**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended December 31, 2015

**7. MUNICIPAL DEBT**

(a) The balance of municipal debt reported on the Statement of Financial Position is comprised of the following:

	<b>2015</b>	<b>2014</b>
Loan payable, interest at 4.59%, payable in blended semi-annual payments of \$151,849, due October 2043	<b>\$ 5,136,594</b>	\$ 5,202,254
Loan payable, interest at 2.88%, payable in blended monthly payments of \$7,052, due October 2024	<b>111,118</b>	121,791
Loan payable, interest at 4.3%, payable in blended monthly payments of \$21,708, due November 2019	<b>977,900</b>	1,242,245
Loan payable, interest at 3.25%, payable in blended monthly payments of \$1,469, due May 2023	<b>116,007</b>	129,619
Tile drainage loans, interest at 6%, repayable over a ten year period in blended payments ranging between \$850 and \$6,800, maturity dates ranging from 2018 to 2024	<b>88,307</b>	118,756
	<b>\$ 6,429,926</b>	<b>\$ 6,814,665</b>

Principal payments assuming the loans are renewed under the same terms and conditions are as follows:

	2016	\$ 380,342	
	2017	397,055	
	2018	249,457	
	2019	229,617	
	2020	121,491	
	Thereafter	5,051,964	
		<b>\$ 6,429,926</b>	

(b) Of the municipal debt reported in (a) of this note, principal payments are payable from the following sources as follows:

	2016 - 2020	Thereafter
General municipal revenues	\$ 435,144	\$ 4,812,568
Benefiting landowners	942,818	239,396
	<b>\$ 1,377,962</b>	<b>\$ 5,051,964</b>



**CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL**  
**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended December 31, 2015

**8. CAPITAL LEASES**

	2015	2014
Capital lease obligation, equipment, 0%, secured by asset, monthly payments of \$3,142, matures August 2019	\$ 245,847	\$ -
Capital lease obligation, equipment, 0%, secured by asset, monthly payments of \$3,750, matures June 2019	160,272	-
	\$ 406,119	\$ -
Lease payments due in the next five years are as follows:		
2016	\$ 84,160	
2017	84,160	
2018	84,160	
2019	153,639	
	\$ 406,119	

**9. ACCRUED LANDFILL CLOSURE AND POST CLOSURE COSTS**

The Township operates one solid waste landfill site. The landfill site has reached its useful life and capping procedures are planned to commence in 2016. The estimate associated with closure and post-closure include costs such as clay, topsoil, hydro seed, site preparation, equipment, ditching, drainage, fencing and post closure monitoring estimated for ten years. Total closure and post-closure costs are estimated to be \$372,880 with \$372,880 (2014 - \$398,250) being accrued at the end of the current fiscal year. These costs are to be recovered from future taxation revenue and reserves.

**10. AMOUNTS TO BE RECOVERED FROM FUTURE REVENUES**

Amounts to be recovered from future taxation and local improvement charges are as follows:

	2015	2014
Municipal debt	\$ 6,429,926	\$ 6,814,665
Accrued interest on municipal debt	63,325	64,985
Accrued landfill closure and post-closure	372,880	398,250
	\$ 6,866,131	\$ 7,277,900
Amounts are to be recovered from the following sources:		
General municipal revenues	\$ 5,681,518	\$ 5,783,207
Benefiting landowners	1,184,613	1,494,693
	\$ 6,866,131	\$ 7,277,900



# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2015

### 11. TRUST FUNDS

Trust funds administered by the Township amounting to \$Nil (2014 - \$1,828,122) have not been included in the statement of financial activities.

### 12. PENSION AGREEMENTS

The Township is a member of the Ontario Municipal Employees Retirement System (OMERS) which is a multi-employer retirement plan. The plan is a contributory defined benefit plan that specifies the amount of retirement benefit to be received by the employees based on the length of service and rates pay. Employers and employee contribute to the plan. Since any surpluses or deficits are a joint responsibility of all Ontario municipalities and their employees, the Township does not recognize any share of the OMERS pension surplus or deficit in these financial statements.

The employer amount contributed to OMERS for 2015 was \$173,592 (2014 - \$166,372) for current service and is included as an expenditure on the statement of financial activities. The Township also contributed \$149,852 (2014 - \$147,153) for current service relating to the Port of Johnstown.

### 13. OPERATING EXPENDITURES BY OBJECT

Municipal operating expenditures, excluding Port of Johnstown, are summarized as follows:

	BUDGET 2015 (unaudited)	ACTUAL 2015	ACTUAL 2014
Wages and benefits	\$ 2,913,300	\$ 2,829,318	\$ 2,842,023
Interest on long-term debt	289,686	298,980	307,210
Materials and services	2,486,575	2,797,528	2,716,362
Contracted services	1,889,200	1,882,021	1,835,608
Insurance and financial expenses	261,389	342,202	250,880
Amortization	1,941,799	1,564,565	1,618,016
	\$ 9,781,949	\$ 9,714,614	\$ 9,570,099

# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2015

### 14. OPERATING AND WATERWORKS AND SEWER OPERATIONS SURPLUSES AND DEFICITS

The operating (deficit) surplus for the fiscal year ending December 31, 2015 was (\$125,540) (2014 - \$161,087), which was transferred (from) to the capital expenditures reserve.

The waterworks and sewer operations deficit for the fiscal year ending December 31, 2015 was \$240,511 (2014 - \$93,088), of which a deficit of \$102,468 was funded from the Cardinal wastewater reserve, \$154,634 was funded from the Cardinal water reserve and a surplus of \$16,591 was transferred to the Spencerville wastewater reserve.

	BUDGET 2015 (unaudited)	ACTUAL 2015	ACTUAL 2014
Surplus for the year	\$ 1,435,508	\$ 6,974,536	\$ 1,606,458
Funds transferred to reserves	(690,150)	(476,500)	(635,176)
Reserve funds used for operations	1,441,150	686,636	1,770,317
Reserve fund interest	47,350	(39,012)	(48,020)
Change in accrued landfill costs	-	(25,370)	49,863
Acquisition of tangible capital assets	(2,243,500)	(1,753,171)	(2,689,956)
Annual amortization expense	1,941,799	1,564,566	1,618,017
Gain on sale of tangible capital assets	-	(49,279)	(9,620)
Proceeds on sale of tangible capital assets	-	49,279	9,620
Change in accrued interest on municipal debt	-	(1,661)	(797)
Port of Johnstown	(1,557,185)	(7,029,937)	(1,699,498)
Rideau St. Lawrence Holdings Inc.	-	(11,894)	(20,801)
Change in capital surplus	(210,000)	(316,070)	308,830
Principal payments on municipal debt	(366,614)	(376,362)	(315,982)
Proceeds from municipal debt	-	-	121,792
Tangible capital assets acquired by capital leases	-	441,804	-
Operating (deficit) surplus for the year	(201,642)	(362,435)	65,047
Library board surplus	2,642	(3,616)	2,952
Transfer from water and sewer reserves	199,000	240,511	93,088
Transfer from (to) capital expenditures reserve	-	125,540	(161,087)
	\$ -	\$ -	\$ -



# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2015

### 15. SEGMENTED INFORMATION

The Township is responsible for providing a range of services to its citizens. For management reporting purposes the Township's operations and activities are organized and reported by department. These departments are reported by functional area in the body of the financial statements similar to reporting reflected in the Ontario Financial Information Return. These functional areas represent segments for the Township of Edwardsburgh/Cardinal and expended disclosure by object has been reflected in the schedule of segmented disclosure.

For each segment separately reported, the segment revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1.

A brief description of each segment follows:

(a) General government

General government includes corporate services and governance of the Township. Administration as a segment includes operating and maintaining municipal owned buildings, human resource management, legal, communications, information systems and technology, support to Council for policy development, by-law development in compliance with the Municipal Act, tax billing and collection responsibilities, financial management reporting, monitoring and overall budget status as well as frontline reception and customer service.

(b) Protection services

Protection services includes fire protection, conservation authority, protective inspection and control, and emergency measures. Fire protection includes inspection, extinguishing and suppression services, emergency medical first response, and prevention education and training programs. Inspection and control includes building inspection, by-law enforcement and dog control services.

(c) Transportation services

Transportation services includes administration and operation of traffic and parking services for the Township. In addition, services are provided for the winter and summer road maintenance along with the repair and construction of the municipal roads system including bridges and culverts, as well as operation and maintenance of a fleet of vehicles and equipment for use in providing services to the Township.

(d) Environmental services

Environmental services includes waste collection, disposal, recycling services and water and sewer services. Water and sewer services includes the operation of water and waste water facilities and infrastructure for the collection and distribution of both water and sewer services within the Township.

(e) Recreation and cultural services

Recreation and cultural services provides services that contribute to neighbourhood development and sustainability through the provision of recreation and leisure programs and facilities including community halls, libraries, parks, recreation fields, and arenas.

# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2015

### 15. SEGMENTED INFORMATION (Continued)

(f) Planning and development

Planning and development manages development for business interests, environmental concerns, heritage matters, local neighbourhoods and community development. It also facilitates economic development by providing services for the approval of all land development plans and the application and enforcement of the zoning by-law and official plan.

(g) Port of Johnstown

The Port of Johnstown is a government organization which provides multi-modal transportation hub and seasonal river port services for dry bulk products. The Port's main functions include bulk cargo handling and storage, grain cleaning, and marine, rail and truck loading and unloading services.

### 16. BUDGET FIGURES

Budgets established for Capital, Reserves and Reserve Funds are based on a project-oriented basis, the costs of which may be carried out over one or more years.

### 17. PORT OF JOHNSTOWN

On October 12, 2000, the Township acquired ownership of the assets of the Port of Johnstown from Canada Ports Corporation for \$60. This agreement stipulates the protocol for the disposition of Port of Johnstown assets by the Township during the operating period (four years) and the monitoring period (thirty-one years).

The Port has changed its name as of January 1, 2014 to Port of Johnstown. It was previously operating as Port of Prescott.

### 18. COMPARATIVE FIGURES

Certain comparative figures have been restated to conform to current year's financial statement presentation.

# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## FIVE YEAR FINANCIAL REVIEW

For the year ended December 31, 2015

### FINANCIAL ACTIVITIES (000's)

	2015	2014	2013	2012	2011
<b>Revenues</b>					
Taxation	\$ 4,623	\$ 4,330	\$ 4,149	\$ 3,976	\$ 3,754
Fees and service charges	2,796	2,871	3,349	2,899	2,814
Grants	887	918	1,090	854	141
Investment income	196	210	210	218	182
Donations	140	161	293	31	25
Port of Johnstown	12,820	6,845	6,866	6,706	6,566
Equity income	12	21	33	8	46
	21,474	15,356	15,990	14,692	13,528
<b>Expenses</b>					
General government	1,063	991	907	901	1,231
Protection to persons and property	1,817	1,830	1,627	1,731	1,689
Transportation services	2,171	2,137	2,107	2,147	2,036
Environmental	2,573	2,473	2,769	2,253	2,195
Recreation and cultural services	1,936	1,930	1,652	1,358	1,083
Planning and development	154	208	250	204	170
Port of Johnstown	5,032	4,387	4,092	3,796	3,916
	14,746	13,956	13,404	12,390	12,320
<b>Other Revenue Related to Capital</b>					
Deferred revenue earned	200	200	-	300	625
Grants	-	-	431	159	749
Gain (loss) on disposal of tangible capital assets	49	10	(128)	(30)	(18)
	249	210	303	429	1,356
<b>Surplus for the year</b>	\$ 6,977	\$ 1,610	\$ 2,889	\$ 2,731	\$ 2,564

### PROPERTY TAXES BILLED (000's)

	2015	2014	2013	2012	2011
Own purposes	\$ 4,623	\$ 4,329	\$ 4,149	\$ 3,976	\$ 3,754
Upper-tier municipality	2,589	2,513	2,353	2,329	2,770
School boards	2,097	2,084	2,047	2,116	2,257
	\$ 9,309	\$ 8,926	\$ 8,549	\$ 8,421	\$ 8,781

# CORPORATION OF THE TOWNSHIP OF EDWARDSBURGH/CARDINAL

## FIVE YEAR FINANCIAL REVIEW

For the year ended December 31, 2015

### TAXABLE ASSESSMENT (000's)

	2015	2014	2013	2012	2011
Residential and farm	\$ 631,185	\$ 611,757	\$ 579,252	\$ 548,806	\$ 516,885
Commercial and industrial	65,109	71,744	68,477	68,557	62,217
	696,294	683,501	647,729	617,363	579,102
Exempt	32,491	31,439	30,749	31,110	30,267
	\$ 728,785	\$ 714,940	\$ 678,478	\$ 648,473	\$ 609,369
Commercial and industrial	9.35%	10.50%	10.57%	11.10%	10.74%

### FINANCIAL INDICATORS

	2015	2014	2013	2012	2011
<b>Tax arrears</b>					
Percentage of own levy	19 %	19 %	18 %	18 %	20 %
Percentage of total levy	9 %	9 %	8 %	9 %	7 %
<b>Municipal debt</b>	\$ 6,836,046	\$ 6,814,664	\$ 6,957,538	\$ 1,931,328	\$ 2,278,691
<b>Municipal debt charges</b>	\$ 639,231	\$ 642,274	\$ 591,992	\$ 583,177	\$ 580,609
<b>Sustainability</b>					
Financial assets to liabilities	0.59	0.57	1.91	4.24	3.86
Financial assets to liabilities excluding municipal debt	4.77	5.18	7.20	7.66	6.54
Municipal debt to tangible capital assets	9.19 %	10.06 %	11.46 %	3.76 %	6.37 %
<b>Flexibility</b>					
Debt charges to total operating revenue	2.98 %	4.18 %	6.41 %	6.94 %	7.22 %
Total operating revenue to taxable assessment	2.95 %	2.15 %	1.36 %	1.30 %	1.32 %
<b>Vulnerability</b>					
Operating grants to operating revenue	4.13 %	5.98 %	6.82 %	5.81 %	1.04 %
Total grants to total revenues	4.08 %	5.90 %	9.34 %	6.70 %	5.98 %
<b>Reserve coverage</b>					
Reserves and reserve funds	\$ 4,034,466	\$ 4,571,641	\$ 5,590,763	\$ 5,818,209	\$ 5,730,589
Reserves to operating expenses	27 %	33 %	42 %	47 %	47 %
Reserves to working capital	0.32	0.37	0.43	0.44	0.37